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15 January 1979

MEMORANDUM FOR THE RECORD

SUBJECT: OPEI/PAO Study Program for FY 78

REFERENCES: A. D/OPEI Memorandum, IC-2404, dated 1 December 1977,
Subject: Near-Term Work Program

B. D/OPEI Memorandum, dated 24 March 1978, Subject:
Near-and Mid-term Analysis Effort

C. D/DCI/RM Memorandum, dated 29 August 1978, Subject:
Joint Intelligence Community Studies Requested by
Congress

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1. Last year [] distributed two memoranda (References A and B) which outlined a proposed OPEI study program for FY 78. Reference C tasked PAO to complete four studies for the SSCI. [] 25X1

2. To provide an end year of review of what OPEI/PAO has accomplished, I have prepared several summaries which outline what happened to the programmed actions and non-programmed requirements which PAO was tasked to undertake during the course of the year. [] 25X1

3. For example, Attachment 1 lists the 30 actions identified in the references and provides a very brief status report on each effort. It also indicates that of the 30 programmed actions which we anticipated:

- 12 were actually completed:

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NMIC Evaluation []

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[]
CI Baseline Report
Six Issue Papers for the Summer Review
Presearch Reports on S&TI
Studies and Analysis Report (for SSCI)

- 5 were incorporated into other studies:

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[] Evaluation
HF Modernization (In-house effort)
Overhead Mission Options and Issues
Nuclear Detection and Monitoring
Monitoring a CTBT (for SSCI)

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- 3 were transferred:

Five Year Plan to Improve the Quality of Analysis
PI Resources
CI Net Assessment

- 6 were terminated:

Summary of Current Intelligence Products
Index of National Intelligence Products
Summary of Community Training Activities
Status of [redacted]
[redacted] Issue Paper
Satellite Survivability/Reliability

- 4 are still in progress:

HF Modernization (for SSCI)
Mission Analysis of I&W
Mission Analysis and Support to Operating Forces
NFIP-Funded Fusion Centers (for SSCI) (S [redacted])

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4. In addition to the programmed actions, PAO was also tasked to complete 29 other actions during the course of the year. Of this group 19 have been completed; 7 are still in progress; 2 were terminated; and 1 was transferred to CTS. Attachment 2 identifies the actions that were completed but not referenced in the OPEI/PAO Study Program. Attachment 3 lists studies/evaluations undertaken but not referenced in the Study Program. [redacted]

5. A review of the 59 actions from two different perspectives provides some interesting observations on PAO activities:

a. From the perspective of who requested the actions, the distribution looks something like this:

<u>Programmed Actions</u>		<u>Non-Programmed Actions</u>	
In-house	19	D/DCI/RM	8
SSCI	4	In-house	5
SCC/CI	2	Self-initiated	5
D/PBO	1	DCI	4
DCI	1	SSCI	2
OMB-Stimulated	1	A to P for NSA	2
Self-initiated	1	SCC/C&B	1
Unknown	1	Secretary of Defense	1
		Unknown	1
Total	30		29

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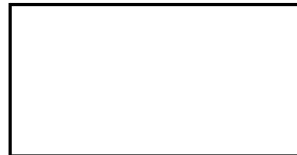
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b. From the perspective of who was on distribution for the reports which were produced, the situation looks something like this:

<u>Type of Distribution</u>	<u>Requested Actions</u>	<u>Non-Programmed Actions</u>	
Internal Use Only	6	6	
Limited External	3	4	
Community Wide	<u>2</u>	<u>9</u>	
Totals	11	19	<input type="checkbox"/> 25X1

6. Although it might be useful to draw some conclusions from the above facts, I will let you draw your conclusions. I also think it will be useful for the rest of the staff to review this memorandum as a vehicle for reflecting upon what PAO has accomplished in the past year. ☐ 25X1

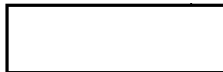


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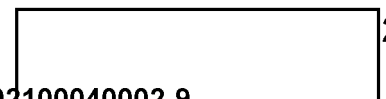
Attachments:

- Attachment 1 - OPEI Projected Study Program for FY 73
- Attachment 2 - Non-Programmed Actions Completed
- Attachment 3 - Studies/Evaluations Undertaken

cc:



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Attachment 1

OPEI PROJECTED STUDY PROGRAM FOR FY 78

25X1 STUDY	REQUESTER	RESPONSIBILITY	DATE ASSIGNED	STATUS	DISPOSITION
<input type="checkbox"/> Evaluation 25X1A	In-house	<input type="checkbox"/>	1 Dec 77	Incorporated into <input type="checkbox"/> Primer	No further action 25X1 required
NMIC Evaluation	D/PBO		1 Dec 77	Completed in Feb 78	D/DCI/RM sent to DIA on 17 April 78
Net Assessment of Soviet Ballistic Forec	In-house		1 Dec 77	Study forwarded to D/DCI/RM	Open
Summary of Current Intelligence Products	In-house		1 Dec 77	Terminated	
Five-year Plan to Improve Quality of Analysis	DCI		1 Dec 77	Transferred to NFAC on 28 April 1978	No further action required
Index of National Intelligence Products	OMB-Stimulated		1 Dec 77	Forwarded Proposal to DCI on 17 July 1978	No further action required
Summary of Community Training Activities	Self Initiated		1 Dec 77	Draft forwarded to D/DCI/RM 20 Oct 78	Returned to PAO Dec 78 No further action required
Overhead Mix Options and Issues	In-house		24 Mar 78	Evolved into an issue paper entitled the "NFIP Imagery Program"	
HF Modernization	In-house		24 Mar 78	Incorporated into Study for SSCI	25X1A

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<u>STUDY</u>	<u>REQUESTER</u>	<u>RESPONSIBILITY</u>	<u>DATE ASSIGNED</u>	<u>STATUS</u>	<u>DISPOSITION</u>
[REDACTED]	In-house	[REDACTED]	24 Mar 78	Not completed	25X1A
Nuclear Detection and Monitoring	In-house	[REDACTED]	24 Mar 78	Incorporated into [REDACTED] Primer Action	No further action required 25X1
ASAT Treaty Monitoring	?	[REDACTED]	24 Mar 78	Completed on 26 May 78	Copy forwarded to
CI Baseline Report	SCC/CI	[REDACTED]	?	Completed on 1 May 78	Copy forwarded to Dr. Brezniski
PI Resources	In-house	[REDACTED]	24 Mar 78	Transferred to COMIREX	Sent to DCI July 78
FY 80 Issue Papers	In-house	[REDACTED]	24 Mar 78	[REDACTED]	NRO 25X1
- SIGINT Collection and Processing	In-house	[REDACTED]	24 Mar 78	[REDACTED]	
- Imagery Collection and Processing	In-house	[REDACTED]	24 Mar 78	Evolved into an issue paper entitled the "NFIP Imagery Program"	Sent to DCI July 78
- HUMINT and CI Collection	In-house	[REDACTED]	24 Mar 78	Transferred to SA/DCI for CI	
- Production	In-house	[REDACTED]	24 Mar 78	Completed in July 78	Sent to DCI July 78
- General Support	In-house	[REDACTED]	24 Mar 78	Forwarded to D/DCI/RM on 30 June 78	No further action required
25X1 - Support to Operating Forces	In-house	[REDACTED]	24 Mar 78	Forwarded to D/DCI/RM on 30 June 78	No further action required
- [REDACTED]	In-house	[REDACTED]	24 Mar 78	Terminated	25X1A 25X1

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<u>STUDY</u>	<u>REQUESTER</u>	<u>RESPONSIBILITY</u>	<u>DATE ASSIGNED</u>	<u>STATUS</u>	<u>DISPOSITION</u>
25X1A Mission Analysis of I&W	In-house		24 Mar 78	On-going action	Open
Mission Analysis of Support to Operating Forces	In-house		24 Mar 78	On-going action	Open
Satellite Survivability/Reliability	In-house		24 Mar 78	?	
CI Net Assessment	SCC/CI		24 Mar 78	Transferred to SA/DCI for CI	
Intelligence Support to the Materiel Acquisition Process	In-house		24 Mar 78	Presearch completed a series of four reports	Open
HF Modernization	SSCI		20 June 78	On-going action	Open
Monitoring a CTBT	SSCI		20 June 78	Incorporated into <input type="checkbox"/> Primer	No further action required 25X1
NFIP-Funded Fusion Center	SSCI		8 Sept 78	On-going action	Open
Studies and Analysis	SSCI		3 Nov 78	On-going action	Open

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ATTACHMENT 3

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Attachment 3

OPEI/PAO Studies/Evaluations
Undertaken But Not Reflected in Projected Study Program
and Not Completed During FY 78

<u>STUDY</u>	<u>REQUESTER</u>	<u>RESPONSIBILITY</u>	<u>DATE ASSIGNED</u>	<u>STATUS</u>
Energy Intelligence Review	Self-Initiated		?	On-going action
Nuclear Proliferation Assessment Review	Self-initiated		?	Terminated
Linguistic Task Force	Self-initiated		?	On-going action
Exchange of S&T/R&D Personnel	Self-initiated		?	Terminated
Imagery Applications	DCI		5 Jul 78	On-going action
WIN Cost & Performance	AD/PAO		Nov 78	On-going action
Cost Boundaries for ELINT Systems	AD/PAO		19 Dec 78	On-going action
Soviet Strategic Air Defense Systems	AD/PAO		8 Sept 78	Deferred
Political/Economic Intelligence Resources Allocation	D/DCI/RM		Sept 78	On-going action